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OPEN SESSION

Notice of Virtual Board Meeting Joseph M. Bress, Chair Thursday, April 21, 2022 1:00 P.M.

Webs March	<u>Telephone:</u>	Conference Access Code:	Meeting Password:
WebEx Meeting	650-479-3208	2305 308 9271	t3Tw3RE2JPv

AGENDA

	<u>AGENDA</u>	
1:00 PM	OPEN SESSION CALL TO ORDER AND ROLL CALL	
	APPROVAL OF BOARD MEETING MINUTES ACTION ITEM ➤ APPROVAL OF OPEN SESSION MEETING MINUTES FOR MARCH 17, 2022	Тав 2
	CHAIR'S COMMENTS	TAB 3
	EXECUTIVE DIRECTOR'S REPORT	TAB 4
	LEGAL DEPARTMENT REPORT	TAB 5
1:15 PM	Investment Committee Report	Tab 6
	OPERATIONS COMMITTEE REPORT	TAB 7
	AUDIT COMMITTEE REPORT ACTION ITEM	TAB 8
	BENEFITS COMMITTEE REPORT	TAB 9
	LEGISLATIVE COMMITTEE REPORT	TAB 10
2:00 PM	OTHER BUSINESS-EXECUTIVE SESSION	TAB 11
	MOTION: TO ENTER CLOSED SESSION TO DISCUSS PERSONNEL MATTERS PURSUANT TO D.C. CODE § 1-909.05(E); SEE ALSO D.C. CODE § 2-575(B) (1 0)).	
3:00 PM	ADJOURNMENT	TAB 12



DISTRICT OF COLUMBIA RETIREMENT BOARD (DCRB) OPEN BOARD MEETING MINUTES THURSDAY, March 17, 2022 1:00 P.M.

MEMBERS PRESENT

Joseph M. Bress, Chair Joseph W. Clark

Lyle M. Blanchard (joined at 2:03 p.m.)

Mary A. Collins Christopher Finelli Geoffrey P. Grambo Danny C. Gregg

Tracy S. Harris (joined at 2:06 p.m.)

Nathan A. Saunders Adam Weers

Carmen Pigler, Ex officio

MEMBER NOT PRESENT

Greggory Pemberton

DCRB STAFF PRESENT

Gianpiero "JP" Balestrieri, Executive Director

Betty Ann Kane
Ram Murthy
Patrick Sahm
Munetsi Musara
Daniel Hernandez
Vernon Valentine
Darrell Pressley
Leslie King
Lori Morgan
Rashelle Anderson

Rashelle Anderson Deepak Tolani Jacqueline Oliver Wukyanos Gebremeskel

Johniece Harris, Board Liaison

OTHERS PRESENT

Gar Chung, Financial News Joe Ebisa, Financial News with Intelligence

ROLL CALL

Chair Joseph Bress called the meeting to order at 1:46 p.m. and Ms. Johniece Harris called the roll.

APPROVAL OF MINUTES

Chair Joseph Bress introduced a motion to approve the open session Board meeting minutes.

Motion #1: To approve the February 17, 2022, open session Board meeting minutes.

The motion was moved by Chair Bress and properly seconded by Trustee Clark. The motion was approved by unanimous vote (7-0). (See Tally #1)

Tally #1	Date: March 17, 2022						
Motion #1: To approve the February 17, 2022, open session Board meeting minutes.							
Members	Aye	Nay/ Oppose	No Vote/	No Vote/	Absent		
	,		Abstain	Recuse			
Bress, Joseph M., Chair	7						
Blanchard, Lyle M.					$\sqrt{}$		
Clark, Joseph W.	1						
Collins, Mary A.							
Finelli, Christopher							
Grambo, Geoffrey P.	1						
Gregg, Danny C.	1						
Harris, Tracy S.							
Pemberton, Greggory J.					V		
Saunders, Nathan A.	1						
Weers, Adam	V						

CHAIR REPORT

Chair Bress commented on the following topics:

- Survey: The Board of Trustees received a survey from Meketa concerning the recent reoccurrence of the Omicron virus and will consider meeting in-person at the May Board meeting.
- O <u>Ukraine</u>: Due to recent world events in Ukraine and the impact of the imposed sanctions from the United States, Britain, and Europe, not excluding increased inflation and the Fed's raising the interest rates, DCRB's work in determining new investments and reviewing how the current investments have been impacted by the market has become more important.
- O Annual Financial Disclosure: Financial Disclosure Statements for Trustees are due May 2, 2022. The statements need to be completed in the Board office by the Friday before. The home addresses will not be included on the form as requested by Trustee Pemberton.
- o <u>Committees:</u> The following are new Committee Chair appointments:
 - o Adam Weers, Investment Committee Chair
 - o Mary Collins, Benefits Committee Chair
 - o Nathan Saunders, Operations Committee Chair
 - o Lyle Blanchard, Legislative Committee Chair
 - Greggory Pemberton, Vice-Chair
 - o Tracy Harris, Audit Committee Chair

The next Board meeting will be on Thursday, April 21, 2022, and will continue as a virtual meeting.

Chair Bress introduced a motion to certify Christopher Finelli as the winner of the 2021 Active Firefighter Election.

Motion #2: To certify Christopher Finelli as the winner of the 2021 Active Firefighter Election.

The motion was moved by Chair Bress and properly seconded by Trustee Grambo. The motion was approved (6-0). (See Tally #2)

Tally #2			Date: March 17, 2022		
Motion #2: To certify Christo	pher Finel	li as the winner	r of the 2021 Ac	tive Firefighter	Election.
Members	Aye	Nay/ Oppose	No Vote/ Abstain	No Vote/ Recuse	Absent
Bress, Joseph M., Chair	V				
Blanchard, Lyle M.					V
Clark, Joseph W.					V
Collins, Mary A.					
Finelli, Christopher			V		
Grambo, Geoffrey P.					
Gregg, Danny C.	V				
Harris, Tracy S.					V
Pemberton, Greggory J.					V
Saunders, Nathan A.	1				
Weers, Adam	V				

Chair Bress gave Mr. Finelli the opportunity to introduce himself to the Board of Trustees.

In his remarks, Mr. Finelli said he has been a member of the DC Fire Department for over 15 years and former Trustee Edward Smith was his supervisor for several of those years and was grateful for Mr. Smith's representation as the Union leader. Mr. Finelli has a degree in Finance from George Washington University and joined the DC Fire Department in 2007. Mr. Finelli stated he works in the Special Operations Division for the department, is a committee member on the National Committee focusing on technical input and guidance for firefighter safety and looks forward to supporting the Board and the fund and all the participants and beneficiaries.

Chair Bress concluded his report and Trustees moved to the next item on the agenda.

EXECUTIVE DIRECTOR'S REPORT

Executive Director Gianpiero "JP" Balestrieri gave an update on the following topics:

- Human Resources Update: Year to date, DCRB has filled over 10 positions, including Lead Member Services Representative and Member Services Representative for the Benefits Department and the Contract Specialist position for the Procurement Department.
 - o A new Senior Investment Strategist will begin April 25, 2022.
 - o A Senior IT Specialist offer is pending.
 - o Interviews are being conducted and applications are being received for

- other vacancies.
- Position descriptions have been posted for Senior Counsel and Senior Investment Funds & Compliance Counsel positions.
- Jacqueline Oliver, Members Services Manager, was recently promoted as of February 13, 2022.
- o HR will have a junior level employee join their team by mid-2022.
- The position for the Director of Internal Audit and Compliance will be posted mid-April.
- Performance Hearing Follow-Up: DCRB's Chief Financial Officer and his staff followed-up with responses to DC Council Chairman Phil Mendelson's questions from DCRB's February Performance Hearing. The questions were regarding finance and audit, including the steps to be taken to remediate the remaining conditions of the audit finding and confirmation by WatsonRice; the former Executive Director's compensation; investments and fossil fuels; and a current employee's lawsuit against DCRB.
- O **Budget Hearing:** The DCRB Budget Hearing is scheduled for Tuesday, March 22, 2022, and DCRB's written testimony will be provided to Chairman Mendelson's office by the end of next week or Monday.
- o Finance:
 - The Procurement team met with department heads on the immediate priorities and to establish a pipeline for three key items.
 - Investment Fee Validation: The main priority is to issue a Request for Proposal (RFP) and related Scope of Work for a consultant by the end of March 2022.

The Executive Director asked Munetsi Musara, Chief Financial Officer, to provide an update on the Annual Comprehensive Financial Report (ACFR) and the mid-year soft close.

Mr. Musara reported that the ACFR is due to the General Financial Office of Accounting (GFOA) on March 31, 2022. It was submitted for review and should have comments by early next week. The financial section is completed, and the other sections (Architectural, Investments and Supplemental Schedules) have been provided and will receive comments at the scheduled meeting on March 18, 2022. The mid-year soft close was completed in June of 2021 in preparation of the Audit. The plan was to accelerate the mid-year soft close to include the monthly and quarterly reconciliations. Completed files are closed out and statements through fiscal month 6 are available. A list will be provided to start creating and populating the PBC files based on last year's request from the auditors. In August, the District's Office of the Chief Financial Officer (OCFO) will gather the last quarter information to have a seamless audit process this year.

O Investments: For the current fiscal year, starting on October 1, 2021, DCRB has had six closings in the private markets and one pending to close on March 31, 2022. The total private markets-based commitment on closing is approximately \$541,744,000, one public market closing, which totals \$250 million, and fiscal year-to-date \$791,744,000 in commitment closings to include the one that will close March 31, 2022.

Mr. Balestrieri asked Patrick Sahm, Chief Investment Officer, to provide an update on some of the work the Investment team is doing based on the current Russia and Ukraine situation and what percentage of DCRB's current portfolio is exposed.

Mr. Sahm stated that it is still too early from an investment perspective to get a sense of the overall, long-term impact. Based on year to date, the direct impact on the portfolio from investments held in Russian equities, at the end of the 2021 calendar year, the Board had \$80 million is exposure in Russia, or less than 1% of total assets. The investments were held across five commingled fund managers and at the end of February 2022, they were valued at \$16 million. As of today, they are valued at \$8 million. The positions are currently fair valued at zero because there is no market to trade and no avenue to take money out of the country, due to the sanctions and capital controls.

The more indirect impact of Russian exposure is oil and gas investments at the end of 2021. The Board had about \$276 million in equity in investments in companies operating in that industry and the price of oil has increased significantly (about 30%) and gas (about 80%) in terms of European gas prices and not the North American gas prices. The estimation is that these investments have increased by 30% in value year to date and \$80 million. The product impact on the portfolio is valued at \$11.4 million at the end of 2021 and as of yesterday's close it is valued at \$10.7 million.

The primary driver behind this decline of \$70 million, was the decline in equity markets and particularly emerging markets, and the fact that interest rates are going up, so fixed income holdings bonds have been negatively impacted as well. The one bright spot has been commodities as well as chips. To summarize, the fiscal year-to-date net return is estimated a negative 2.9%, which is down from a positive 3.6% at the end of December.

Trustee Mary Collins stated that DCRB has done a good job with making good decisions and receiving good returns that ensure that the members of the District of Columbia Police Officers and Firefighters' and Teachers' Retirement Plans are able to receive their pensions on time. And going forward, even the issues of the pandemic and European conflicts will not interfere with members receiving their pension checks on the first of the month, because DCRB staff will work together to ensure that the Plans' assets will be protected for members. She asked that members relax and know that DCRB is considering all of these issues when making investment decisions.

Trustee Clark asked Mr. Balestrieri if he can give a ballpark number on the investment validation fee and the projected timeline to get that closed? Mr. Balestrieri responded the intention is to have it closed by July of 2022. Trustee Clark asked if it would be ratified at the September meeting? Mr. Balestrieri replied yes, if not earlier. The RFP is being prioritized to meet a lot of different requirements and the Board will try to get it completed by the July 21st Board meeting.

o **Benefits:** The annual cost-of-living adjustments (COLAs) for Plan members will be reflected in their annuity payments on April 1, 2022. A press release can be found on the DCRB website. Mr. Balestrieri also noted that it is important to the Plan members to be assured that the agency is addressing any Member Services

call center problems and is committed to providing a high-touch managed service environment for Plan members.

Mr. Balestrieri asked Daniel Hernandez, Pension Administrator, to speak to the increased call volume in the last couple of months and what's being done to make improvements.

Mr. Hernandez stated that he understands Trustees are receiving complaints about the Member Services call center and he wanted to give a more detailed report on the work being done by his office behind the scenes to mitigate some of the issues.

He explained that the Benefits Department has been working to address the influx of calls. The average call volume is about 2,900 calls per month, which is high for the first few months of the year. In December, the Benefits Department had five staff persons and are now up to 10 staff members. Mr. Hernandez reported that heavy monitoring is being conducted by himself and Jackie Oliver, the Member Services manager, with dashboards that show how many calls are in queue. With staff training, which can take 2-3 weeks, the Benefits Department is starting to see positive results in terms of the call volume. The average hold time is going down to about 10 to 15 minutes, but the average talk time is high, as staff members often take the time to walk members through processes and forms, as well as conduct research. As a result, the Benefits Department is working to provide quicker answers to member questions through the use of technology.

The Annuitant Self-Service Portal is scheduled to open to about 2,000 retired firefighters in April 2022. DCRB is partnering with the U.S. Department of Treasury, which will be providing printing support for the launch of the program. The DCRB website will also be updated with information on the Self-Service Portal. The portal will also be rolled out to retired police officers and teachers.

Also, more on-line interactive member forms are now available on DCRB's website. In mid-April, the lobby services will re-open on Mondays and Tuesdays for appointments only. The year-end 1099-R forms have caused some backlog due to requests for multiple copies of the forms and elder care issues. The perception is that the Member Services positions are scripted and that is just not accurate due to the variety and complexity of many inquiries. DCRB IT is improving the Benefits Department's technology to include a case management system; the DC Public School System is also facing staffing shortages; and retiree healthcare issues continue to take up staff's time.

Trustee Nathan Saunders asked what are the qualifications required for a Member Services Representative and how long is their training.? Trustee Saunders also stated that he is disappointed in DCRB's performance regarding benefits administration and the notion that Member Services issues are getting better when they are not. Trustee Saunders said he is interested in process, solutions, and problem solving because teachers are calling to say it is still taking hours on end to get their calls answered, as are firefighters and police officers.

Mr. Hernandez responded that some of the qualifications for a Member Services Representative include an associate's or bachelor's degree, and some previous experience in HR call center

work and administrative healthcare. To get new hires fully trained normally takes 3 to 5 weeks. Mr. Hernandez added that it is important to be mindful that it often takes time to address member questions. In addition to the call center, members have other ways to contact DCRB, including forms which can be uploaded or faxed to DCRB. The call center process often includes a Member Services representative conducting research for the caller, documenting cases, updating information, and partnering with other outside agencies that are involved with the process.

Ms. Oliver added that DCRB is also receiving complaints and her concern is that Member Services is not adequately staffed to handle the large call volume. She noted that there have been changes in the trends at the healthcare carriers' level and HR partners as well. DCRB is receiving a lot of calls from active Plan members and are servicing them as well because the other agencies do not answer their questions. DCRB is considered the source to handle every retirement process, and as such, members call with questions about Medicare, the U.S. Office of Personnel Management (OPM), and Federal Employees' Group Life Insurance (FEGLI), when they should be contacting those agencies.

To address the high-call volume, a knowledge-based tool was developed within the last year so that all Member Services Representatives can have the same information. That tool is being used to conduct training. Member Services has other avenues that members have access to besides just the call center. Currently, there are only three staff persons answering the phones and they are receiving over 3,000 calls from members making requests. Staff persons are needed who can provide written correspondence, app services and complete updates. The staffing levels are up, and a strategic plan has been developed to move forward with updated technology. Member Services does want to provide a center of excellence and give the members the white glove treatment.

Trustee Collins recommended that the strategic plan be submitted to the Board of Trustees and DCRB should not be handling any functions that do not belong to the agency. Although she appreciates all the hard work staff is doing, she commented that DCRB should not be spending Plan assets to perform a function that the District government is supposed to handle and retiree healthcare is one of them. She recommends that staff look into DCRB's responsibilities regarding retiree health and life insurance and that it be discussed by the Trustees for the trustees to decide what action to take, if any.

Chair Bress asked Trustee Collins to raise the retiree healthcare issue for discussion at the next Benefits Committee meeting. Trustee Harris agreed, and asked if DCRB has the technology to separate those calls as to not interfere with the calls about retirement?

Trustee Saunders stated that DCRB currently handles the healthcare function to facilitate if for the retirees and the process of bundling it would have his full support if Trustee Collins introduced any recommendations. Trustee Saunders added that the Board has to do it properly and service people while still receiving calls.

Trustee Harris responded that she understands and only wants to know if we have the technology to divert those calls inquiring about processes we should not be performing, such as Medicare and other processes. Trustee Collins replied that it can be done with the proper technology where

members are directed to the proper agency. She added that there will be further discussion on this topic at the next Benefits Committee meeting.

Mr. Hernandez responded that DCRB does have the technology already built into the phone system which allows members to push a particular number for different functions and directs them to other agencies, who in turn direct them back to DCRB.

The Trustees completed that conversation and determined that any further action could be taken up in the Benefits Committee meeting and any action items would be brought back before the Board.

The Executive Director concluded his report and Trustees moved to the next item on the agenda.

LEGAL DEPARTMENT REPORT

Leslie King, Acting General Counsel, noted that there was no report this month.

Chair Bress moved to next item on the agenda.

INVESTMENT COMMITTEE REPORT

Committee Chair Adam Weers reported that the Investment Committee met earlier today. The Investment Committee recommends the following actions to the Board:

Motion #3: To approve the termination of Bridgewater Pure Alpha and to reallocate the target allocation to Absolute Return (2%) in equal parts to Real Estate (1%) and U.S. TIPS (1%).

The motion was moved by Chair Weers and properly seconded by Trustee Gregg. The motion was approved (9-0). (See Tally #3)

Tally #3			Date: March 17, 2022				
Motion #3: To approve the termination of Bridgewater Pure Alpha and to reallocate the target							
allocation to Absolute Return (2%) in equal parts to Real Estate (1%) and U.S. TIPS (1%).							
Members	Aye	Nay/	No	No	Absent		
Members	Aye	Oppose	Vote/	Vote/	Ausent		
			Abstain	Recuse			
Bress, Joseph M., Chair	√						
Blanchard, Lyle M.	\checkmark						
Clark, Joseph W.	$\sqrt{}$						
Collins, Mary A.	$\sqrt{}$						
Finelli, Christopher			V				
Grambo, Geoffrey P.	$\sqrt{}$						
Gregg, Danny C.	V						
Harris, Tracy S.	\checkmark						
Pemberton, Greggory J.							
Saunders, Nathan A.	V						
Weers, Adam	V						

<u>Motion #4</u>: To approve a re-commitment of up to \$75 million to **Technology Crossover Ventures Fund XII**, a global growth equity fund, subject to legal review and further due diligence.

The motion was moved by Chair Weers and properly seconded by Trustee Harris. The motion was approved (8-1). (See Tally #4)

Tally #4	Date: March 17, 2022				
Motion #4: To approve a re-cor	nmitment o	of up to \$75 m	illion to Techno	ology Crossove	r Ventures
Fund XII, a global growth equit	y fund, sul	oject to legal re	eview and furthe	er due diligence	
Members	Aye	Nay/	No	No	Absent
Wembers	Aye	Oppose	Vote/	Vote/	Ausent
			Abstain	Recuse	
Bress, Joseph M., Chair	\checkmark				
Blanchard, Lyle M.	$\sqrt{}$				
Clark, Joseph W.	V				
Collins, Mary A.		V			
Finelli, Christopher			V		
Grambo, Geoffrey P.	V				
Gregg, Danny C.	$\sqrt{}$				
Harris, Tracy S.	1				
Pemberton, Greggory J.					√
Saunders, Nathan A.	1				
Weers, Adam					

Motion #5: To approve a re-commitment of up to €70 million (~\$75 million) to Aermont Capital Real Estate Fund V, a European real estate fund, subject to legal review and further due diligence.

The motion was moved by Chair Weers and properly seconded by Trustee Grambo. The motion was approved (5-4). (See Tally #5)

Tally #5	Date: March	Date: March 17, 2022						
Motion #5 : To approve a re-commitment of up to €70 million (~\$75 million) to Aermont Capital								
Real Estate Fund V, a Europe	an real esta	te fund, subje	ect to legal revi	ew and further	due diligence.			
Members	A ***	Nay/	No	No	Absent			
Wellbers	Aye	Oppose	Vote/	Vote/	Absent			
			Abstain	Recuse				
Bress, Joseph M., Chair	V							
Blanchard, Lyle M.	V							
Clark, Joseph W.		V						
Collins, Mary A.		√						
Finelli, Christopher			√					

Grambo, Geoffrey P.	$\sqrt{}$		
Gregg, Danny C.	$\sqrt{}$		
Harris, Tracy S.			
Pemberton, Greggory J.			$\sqrt{}$
Saunders, Nathan A.			
Weers, Adam	V		

Motion #6: To approve a change in the Board's Proxy Voting Policy for the US market to require boards to be made up of at least 30% diverse (defined as female or racial minority) directors.

The motion was moved by Chair Weers and properly seconded by Trustee Harris. The motion was approved (9-0). (See Tally #6)

Tally #6			Date: March 17, 2022				
Motion #6: To approve a change in the Board's Proxy Voting Policy for the US market to require							
boards to be made up of at least	boards to be made up of at least 30% diverse (defined as female or racial minority) directors.						
Members	Ave	Nay/	No	No	Absent		
Members	Aye	Oppose	Vote/	Vote/	Ausent		
			Abstain	Recuse			
Bress, Joseph M., Chair	V						
Blanchard, Lyle M.	$\sqrt{}$						
Clark, Joseph W.	V						
Collins, Mary A.	V						
Finelli, Christopher			V				
Grambo, Geoffrey P.	V						
Gregg, Danny C.	1						
Harris, Tracy S.	1						
Pemberton, Greggory J.	V				√		
Saunders, Nathan A.	V						
Weers, Adam	V						

Committee Chair Weers concluded the written report and Trustees moved to next item on the agenda.

OPERATIONS COMMITTEE REPORT

Committee Chair Nathan Saunders stated that the Operations Committee did not meet this month and there is no report.

The next Operations Committee meeting has not yet been scheduled.

Trustees moved to next item on the agenda.

AUDIT COMMITTEE REPORT

Committee Chair Harris stated that the Audit Committee met March 11, 2022, and the following

items were presented:

- Crowe LLP Contract: A request to modify the option year requirements of the Crowe LLP contract to facilitate the continuance of the financial and operations improvements and implement mitigation strategies to address the risk areas identified in the FY21 report was presented and approved by the Audit Committee.
- o **Budget vs. Actual Report:** As of February 28, 2022, no unusual activity was reported.

The next Audit Committee meeting will be held on April 8, 2022.

Committee Chair Harris made the following recommendation to the Board:

<u>Motion #7</u>: To authorize the Executive Director to modify the option year requirements with Crowe LLP for Required Accounting Services and Support for an amount not to exceed \$500,000.

The motion was moved by Committee Chair Harris and properly seconded by Trustee Clark. The motion was approved (9-0). (See Tally #7)

Tally #7			Date: March 17, 2022				
Motion #7 : To authorize the Executive Director to modify the option year requirements with Crowe							
LLP for Required Accounting Services and Support for an amount not to exceed \$500,000.							
Members	Avro	Nay/	No	No	Absent		
Wellibers	Aye	Oppose	Vote/	Vote/	Ausent		
			Abstain	Recuse			
Bress, Joseph M., Chair	1						
Blanchard, Lyle M.	1						
Clark, Joseph W.	1						
Collins, Mary A.	V						
Finelli, Christopher			V				
Grambo, Geoffrey P.	1						
Gregg, Danny C.	1						
Harris, Tracy S.	1						
Pemberton, Greggory J.	1						
Saunders, Nathan A.	V						
Weers, Adam	$\sqrt{}$						

Trustee Collins asked when the Board authorized up to \$500,000 for Crowe's statement of work, it included 23 or 28 items that they were supposed to be completed, but that management changed it to 8. Does DCRB receive a credit adjustment for the work Crowe did not perform, or is this a new \$500,000 commitment?

Mr. Musara responded that this a new statement of work and Crowe completed everything they were supposed to under the original statement of work.

Trustee Collins replied that Mr. Musara had stated that the 23 were not done. Mr. Musara responded that the initial statement of work listed 23 accounts, however once the overall reconciliation was done, there were no variances found on those accounts, and the auditors stated there was no need to address the other accounts. Committee Chair Harris stated that they completed all the work under the original contract. Trustee Saunders asked if the work authorization could be corrected in the motion?

Trustee Clark asked if the Audit report and minutes would be amended. Mr. Musara responded he will amend the report to read "the budget vs actual report as of February 28, 2022, is within budget and there is x % of the budget remaining".

Committee Chair Harris concluded her report and Trustees moved to the next item on the agenda.

BENEFITS COMMITTEE REPORT

Committee Chair Collins stated that she already gave her report earlier in the meeting and referred the Trustees to the written report. She noted that the next Benefits Committee meeting will be scheduled in April 2022.

Trustees moved to next item on the agenda.

LEGISLATIVE COMMITTEE REPORT

Committee Chair Blanchard referred to the committee's written report and noted the following items:

B24-0071, "Pension Exclusion Restoration and Expansion Act of 2021"

This proposal would increase the District of Columbia pension income exclusion for District residents who receive a retirement annuity from the District or the Federal Government, including the military. The increase would be from \$3,000 to \$10,000 for annuitants aged 62 through 64, and a \$20,000 exclusion for annuitants aged 65 and older would be added.

Ceremonial Resolution 24-127, "Edward C. Smith Recognition Resolution of 2022"

This resolution recognizes, honors, and celebrates Edward C. Smith, a retired firefighter from the D.C. Fire and Emergency Medical Services Department and a former DCRB Trustee (69 DCR at 1291 (2/18/22)).

Trustee Collins thanked Trustee Blanchard and everyone for bringing the bill B24-0071 forward. She worked with the coalition to put the legislation together.

Committee Chair Blanchard concluded his report and Trustees moved to next item on the agenda.

Chair Bress made the following motion to close the meeting at 3:13 p.m.

Motion #8: TO ENTER CLOSED SESSION TO DISCUSS PERSONNEL MATTERS PURSUANT TO D.C. CODE § 1-909.05(E); SEE ALSO D.C. CODE § 2-575(B)(10)).

The motion was moved by Chair Bress and properly seconded by Trustee Clark. The motion was approved (9-0). (See Tally #8)

Tally #8			Date: March 17, 2022					
Motion #8: TO ENTER CLOSED SESSION TO DISCUSS PERSONNEL MATTERS PURSUANT								
TO D.C. CODE § 1-909.05(E);	TO D.C. CODE § 1-909.05(E); SEE ALSO D.C. CODE § 2-575(B)(10)).							
Members	Avro	Nay/	No	No	Absent			
Wellbers	Aye	Oppose	Vote/	Vote/	Absent			
			Abstain	Recuse				
Bress, Joseph M., Chair	$\sqrt{}$							
Blanchard, Lyle M.								
Clark, Joseph W.	$\sqrt{}$							
Collins, Mary A.	$\sqrt{}$							
Finelli, Christopher			V					
Grambo, Geoffrey P.	$\sqrt{}$							
Gregg, Danny C.	$\sqrt{}$							
Harris, Tracy S.	\checkmark							
Pemberton, Greggory J.								
Saunders, Nathan A.	1							
Weers, Adam	1							

Closed Session: From 3:13 p.m. to 4:56 p.m.

Motion #9: To return to open session at 4:56 p.m.

The motion was moved by Chair Bress and properly seconded by Trustee Clark. The motion was approved (9-0). (See Tally #9)

Tally #9:			Date: March 17, 2022					
Motion #9: To return to open session at 4:56 p.m.								
Members	Aye	Nay/ Oppose	No Vote/ Abstain	No Vote/ Recuse	Absent			
Bress, Joseph M., Chair	V							
Blanchard, Lyle M.	1							
Clark, Joseph W.	1							
Collins, Mary A.	V							
Finelli, Christopher			√					
Grambo, Geoffrey P.	V							
Gregg, Danny C.	1							
Harris, Tracy S.	V							
Pemberton, Greggory J.					√			
Saunders, Nathan A.	V							
Weers, Adam	V							

There being no further business to come before the Board of Trustees, Chair Bress introduced a

motion to adjourn the meeting.

Motion #10: To adjourn the meeting at 4:57 p.m.

The motion was moved by Chair Bress and properly seconded by Trustee Clark. The motion was unanimously approved (9-0). (See Tally #10)

Tally #10:			Date: March 17, 2022						
Motion #10: To adjourn the meeting at 4:57 p.m.									
Members	Aye	Nay/ Oppose	No Vote/ Abstain	No Vote/ Recuse	Absent				
Bress, Joseph M., Chair	$\sqrt{}$								
Blanchard, Lyle M.	$\sqrt{}$								
Clark, Joseph W.	√								
Collins, Mary A.									
Finelli, Christopher			V						
Grambo, Geoffrey P.									
Gregg, Danny C.	1								
Harris, Tracy S.	1								
Pemberton, Greggory J.									
Saunders, Nathan A.	$\sqrt{}$								
Weers, Adam	1								



DISTRICT OF COLUMBIA RETIREMENT BOARD (DCRB) OPEN BOARD MEETING MINUTES THURSDAY, March 17, 2022 1:00 P.M.

MEMBERS PRESENT

Joseph M. Bress, Chair Joseph W. Clark

Lyle M. Blanchard (joined at 2:03 p.m.)

Mary A. Collins Christopher Finelli Geoffrey P. Grambo Danny C. Gregg

Tracy S. Harris (joined at 2:06 p.m.)

Nathan A. Saunders Adam Weers

Carmen Pigler, Ex officio

MEMBER NOT PRESENT

Greggory Pemberton

DCRB STAFF PRESENT

Gianpiero "JP" Balestrieri, Executive Director

Betty Ann Kane Ram Murthy Patrick Sahm Munetsi Musara Daniel Hernandez Vernon Valentine Darrell Pressley Leslie King Lori Morgan

Rashelle Anderson Deepak Tolani Jacqueline Oliver Wukyanos Gebremeskel

Johniece Harris, Board Liaison

OTHERS PRESENT

Gar Chung, Financial News Joe Ebisa, Financial News with Intelligence

ROLL CALL

Chair Joseph Bress called the meeting to order at 1:46 p.m. and Ms. Johniece Harris called the roll.

APPROVAL OF MINUTES

Chair Joseph Bress introduced a motion to approve the open session Board meeting minutes.

Motion #1: To approve the February 17, 2022, open session Board meeting minutes.

The motion was moved by Chair Bress and properly seconded by Trustee Clark. The motion was approved by unanimous vote (7-0). (See Tally #1)

Tally #1	Date: March 17, 2022							
Motion #1: To approve the February 17, 2022, open session Board meeting minutes.								
Members	Aye	Nay/ Oppose	No Vote/	No Vote/	Absent			
	,		Abstain	Recuse				
Bress, Joseph M., Chair	7							
Blanchard, Lyle M.					$\sqrt{}$			
Clark, Joseph W.	1							
Collins, Mary A.								
Finelli, Christopher								
Grambo, Geoffrey P.	1							
Gregg, Danny C.	1							
Harris, Tracy S.								
Pemberton, Greggory J.					V			
Saunders, Nathan A.	1							
Weers, Adam	V							

CHAIR REPORT

Chair Bress commented on the following topics:

- Survey: The Board of Trustees received a survey from Meketa concerning the recent reoccurrence of the Omicron virus and will consider meeting in-person at the May Board meeting.
- O <u>Ukraine</u>: Due to recent world events in Ukraine and the impact of the imposed sanctions from the United States, Britain, and Europe, not excluding increased inflation and the Fed's raising the interest rates, DCRB's work in determining new investments and reviewing how the current investments have been impacted by the market has become more important.
- O Annual Financial Disclosure: Financial Disclosure Statements for Trustees are due May 2, 2022. The statements need to be completed in the Board office by the Friday before. The home addresses will not be included on the form as requested by Trustee Pemberton.
- o <u>Committees:</u> The following are new Committee Chair appointments:
 - o Adam Weers, Investment Committee Chair
 - o Mary Collins, Benefits Committee Chair
 - o Nathan Saunders, Operations Committee Chair
 - o Lyle Blanchard, Legislative Committee Chair
 - Greggory Pemberton, Vice-Chair
 - o Tracy Harris, Audit Committee Chair

The next Board meeting will be on Thursday, April 21, 2022, and will continue as a virtual meeting.

Chair Bress introduced a motion to certify Christopher Finelli as the winner of the 2021 Active Firefighter Election.

Motion #2: To certify Christopher Finelli as the winner of the 2021 Active Firefighter Election.

The motion was moved by Chair Bress and properly seconded by Trustee Grambo. The motion was approved (6-0). (See Tally #2)

Tally #2	Date: March 17, 2022				
Motion #2: To certify Christo	pher Finel	li as the winner	r of the 2021 Ac	tive Firefighter	Election.
Members	Aye	Nay/ Oppose	No Vote/ Abstain	No Vote/ Recuse	Absent
Bress, Joseph M., Chair	V				
Blanchard, Lyle M.					$\sqrt{}$
Clark, Joseph W.					V
Collins, Mary A.					
Finelli, Christopher			V		
Grambo, Geoffrey P.					
Gregg, Danny C.	V				
Harris, Tracy S.					V
Pemberton, Greggory J.					V
Saunders, Nathan A.	1				
Weers, Adam	V				

Chair Bress gave Mr. Finelli the opportunity to introduce himself to the Board of Trustees.

In his remarks, Mr. Finelli said he has been a member of the DC Fire Department for over 15 years and former Trustee Edward Smith was his supervisor for several of those years and was grateful for Mr. Smith's representation as the Union leader. Mr. Finelli has a degree in Finance from George Washington University and joined the DC Fire Department in 2007. Mr. Finelli stated he works in the Special Operations Division for the department, is a committee member on the National Committee focusing on technical input and guidance for firefighter safety and looks forward to supporting the Board and the fund and all the participants and beneficiaries.

Chair Bress concluded his report and Trustees moved to the next item on the agenda.

EXECUTIVE DIRECTOR'S REPORT

Executive Director Gianpiero "JP" Balestrieri gave an update on the following topics:

- Human Resources Update: Year to date, DCRB has filled over 10 positions, including Lead Member Services Representative and Member Services Representative for the Benefits Department and the Contract Specialist position for the Procurement Department.
 - o A new Senior Investment Strategist will begin April 25, 2022.
 - o A Senior IT Specialist offer is pending.
 - o Interviews are being conducted and applications are being received for

- other vacancies.
- Position descriptions have been posted for Senior Counsel and Senior Investment Funds & Compliance Counsel positions.
- Jacqueline Oliver, Members Services Manager, was recently promoted as of February 13, 2022.
- o HR will have a junior level employee join their team by mid-2022.
- The position for the Director of Internal Audit and Compliance will be posted mid-April.
- Performance Hearing Follow-Up: DCRB's Chief Financial Officer and his staff followed-up with responses to DC Council Chairman Phil Mendelson's questions from DCRB's February Performance Hearing. The questions were regarding finance and audit, including the steps to be taken to remediate the remaining conditions of the audit finding and confirmation by WatsonRice; the former Executive Director's compensation; investments and fossil fuels; and a current employee's lawsuit against DCRB.
- O **Budget Hearing:** The DCRB Budget Hearing is scheduled for Tuesday, March 22, 2022, and DCRB's written testimony will be provided to Chairman Mendelson's office by the end of next week or Monday.
- o Finance:
 - The Procurement team met with department heads on the immediate priorities and to establish a pipeline for three key items.
 - Investment Fee Validation: The main priority is to issue a Request for Proposal (RFP) and related Scope of Work for a consultant by the end of March 2022.

The Executive Director asked Munetsi Musara, Chief Financial Officer, to provide an update on the Annual Comprehensive Financial Report (ACFR) and the mid-year soft close.

Mr. Musara reported that the ACFR is due to the General Financial Office of Accounting (GFOA) on March 31, 2022. It was submitted for review and should have comments by early next week. The financial section is completed, and the other sections (Architectural, Investments and Supplemental Schedules) have been provided and will receive comments at the scheduled meeting on March 18, 2022. The mid-year soft close was completed in June of 2021 in preparation of the Audit. The plan was to accelerate the mid-year soft close to include the monthly and quarterly reconciliations. Completed files are closed out and statements through fiscal month 6 are available. A list will be provided to start creating and populating the PBC files based on last year's request from the auditors. In August, the District's Office of the Chief Financial Officer (OCFO) will gather the last quarter information to have a seamless audit process this year.

O Investments: For the current fiscal year, starting on October 1, 2021, DCRB has had six closings in the private markets and one pending to close on March 31, 2022. The total private markets-based commitment on closing is approximately \$541,744,000, one public market closing, which totals \$250 million, and fiscal year-to-date \$791,744,000 in commitment closings to include the one that will close March 31, 2022.

Mr. Balestrieri asked Patrick Sahm, Chief Investment Officer, to provide an update on some of the work the Investment team is doing based on the current Russia and Ukraine situation and what percentage of DCRB's current portfolio is exposed.

Mr. Sahm stated that it is still too early from an investment perspective to get a sense of the overall, long-term impact. Based on year to date, the direct impact on the portfolio from investments held in Russian equities, at the end of the 2021 calendar year, the Board had \$80 million is exposure in Russia, or less than 1% of total assets. The investments were held across five commingled fund managers and at the end of February 2022, they were valued at \$16 million. As of today, they are valued at \$8 million. The positions are currently fair valued at zero because there is no market to trade and no avenue to take money out of the country, due to the sanctions and capital controls.

The more indirect impact of Russian exposure is oil and gas investments at the end of 2021. The Board had about \$276 million in equity in investments in companies operating in that industry and the price of oil has increased significantly (about 30%) and gas (about 80%) in terms of European gas prices and not the North American gas prices. The estimation is that these investments have increased by 30% in value year to date and \$80 million. The product impact on the portfolio is valued at \$11.4 million at the end of 2021 and as of yesterday's close it is valued at \$10.7 million.

The primary driver behind this decline of \$70 million, was the decline in equity markets and particularly emerging markets, and the fact that interest rates are going up, so fixed income holdings bonds have been negatively impacted as well. The one bright spot has been commodities as well as chips. To summarize, the fiscal year-to-date net return is estimated a negative 2.9%, which is down from a positive 3.6% at the end of December.

Trustee Mary Collins stated that DCRB has done a good job with making good decisions and receiving good returns that ensure that the members of the District of Columbia Police Officers and Firefighters' and Teachers' Retirement Plans are able to receive their pensions on time. And going forward, even the issues of the pandemic and European conflicts will not interfere with members receiving their pension checks on the first of the month, because DCRB staff will work together to ensure that the Plans' assets will be protected for members. She asked that members relax and know that DCRB is considering all of these issues when making investment decisions.

Trustee Clark asked Mr. Balestrieri if he can give a ballpark number on the investment validation fee and the projected timeline to get that closed? Mr. Balestrieri responded the intention is to have it closed by July of 2022. Trustee Clark asked if it would be ratified at the September meeting? Mr. Balestrieri replied yes, if not earlier. The RFP is being prioritized to meet a lot of different requirements and the Board will try to get it completed by the July 21st Board meeting.

o **Benefits:** The annual cost-of-living adjustments (COLAs) for Plan members will be reflected in their annuity payments on April 1, 2022. A press release can be found on the DCRB website. Mr. Balestrieri also noted that it is important to the Plan members to be assured that the agency is addressing any Member Services

call center problems and is committed to providing a high-touch managed service environment for Plan members.

Mr. Balestrieri asked Daniel Hernandez, Pension Administrator, to speak to the increased call volume in the last couple of months and what's being done to make improvements.

Mr. Hernandez stated that he understands Trustees are receiving complaints about the Member Services call center and he wanted to give a more detailed report on the work being done by his office behind the scenes to mitigate some of the issues.

He explained that the Benefits Department has been working to address the influx of calls. The average call volume is about 2,900 calls per month, which is high for the first few months of the year. In December, the Benefits Department had five staff persons and are now up to 10 staff members. Mr. Hernandez reported that heavy monitoring is being conducted by himself and Jackie Oliver, the Member Services manager, with dashboards that show how many calls are in queue. With staff training, which can take 2-3 weeks, the Benefits Department is starting to see positive results in terms of the call volume. The average hold time is going down to about 10 to 15 minutes, but the average talk time is high, as staff members often take the time to walk members through processes and forms, as well as conduct research. As a result, the Benefits Department is working to provide quicker answers to member questions through the use of technology.

The Annuitant Self-Service Portal is scheduled to open to about 2,000 retired firefighters in April 2022. DCRB is partnering with the U.S. Department of Treasury, which will be providing printing support for the launch of the program. The DCRB website will also be updated with information on the Self-Service Portal. The portal will also be rolled out to retired police officers and teachers.

Also, more on-line interactive member forms are now available on DCRB's website. In mid-April, the lobby services will re-open on Mondays and Tuesdays for appointments only. The year-end 1099-R forms have caused some backlog due to requests for multiple copies of the forms and elder care issues. The perception is that the Member Services positions are scripted and that is just not accurate due to the variety and complexity of many inquiries. DCRB IT is improving the Benefits Department's technology to include a case management system; the DC Public School System is also facing staffing shortages; and retiree healthcare issues continue to take up staff's time.

Trustee Nathan Saunders asked what are the qualifications required for a Member Services Representative and how long is their training.? Trustee Saunders also stated that he is disappointed in DCRB's performance regarding benefits administration and the notion that Member Services issues are getting better when they are not. Trustee Saunders said he is interested in process, solutions, and problem solving because teachers are calling to say it is still taking hours on end to get their calls answered, as are firefighters and police officers.

Mr. Hernandez responded that some of the qualifications for a Member Services Representative include an associate's or bachelor's degree, and some previous experience in HR call center

work and administrative healthcare. To get new hires fully trained normally takes 3 to 5 weeks. Mr. Hernandez added that it is important to be mindful that it often takes time to address member questions. In addition to the call center, members have other ways to contact DCRB, including forms which can be uploaded or faxed to DCRB. The call center process often includes a Member Services representative conducting research for the caller, documenting cases, updating information, and partnering with other outside agencies that are involved with the process.

Ms. Oliver added that DCRB is also receiving complaints and her concern is that Member Services is not adequately staffed to handle the large call volume. She noted that there have been changes in the trends at the healthcare carriers' level and HR partners as well. DCRB is receiving a lot of calls from active Plan members and are servicing them as well because the other agencies do not answer their questions. DCRB is considered the source to handle every retirement process, and as such, members call with questions about Medicare, the U.S. Office of Personnel Management (OPM), and Federal Employees' Group Life Insurance (FEGLI), when they should be contacting those agencies.

To address the high-call volume, a knowledge-based tool was developed within the last year so that all Member Services Representatives can have the same information. That tool is being used to conduct training. Member Services has other avenues that members have access to besides just the call center. Currently, there are only three staff persons answering the phones and they are receiving over 3,000 calls from members making requests. Staff persons are needed who can provide written correspondence, app services and complete updates. The staffing levels are up, and a strategic plan has been developed to move forward with updated technology. Member Services does want to provide a center of excellence and give the members the white glove treatment.

Trustee Collins recommended that the strategic plan be submitted to the Board of Trustees and DCRB should not be handling any functions that do not belong to the agency. Although she appreciates all the hard work staff is doing, she commented that DCRB should not be spending Plan assets to perform a function that the District government is supposed to handle and retiree healthcare is one of them. She recommends that staff look into DCRB's responsibilities regarding retiree health and life insurance and that it be discussed by the Trustees for the trustees to decide what action to take, if any.

Chair Bress asked Trustee Collins to raise the retiree healthcare issue for discussion at the next Benefits Committee meeting. Trustee Harris agreed, and asked if DCRB has the technology to separate those calls as to not interfere with the calls about retirement?

Trustee Saunders stated that DCRB currently handles the healthcare function to facilitate if for the retirees and the process of bundling it would have his full support if Trustee Collins introduced any recommendations. Trustee Saunders added that the Board has to do it properly and service people while still receiving calls.

Trustee Harris responded that she understands and only wants to know if we have the technology to divert those calls inquiring about processes we should not be performing, such as Medicare and other processes. Trustee Collins replied that it can be done with the proper technology where

members are directed to the proper agency. She added that there will be further discussion on this topic at the next Benefits Committee meeting.

Mr. Hernandez responded that DCRB does have the technology already built into the phone system which allows members to push a particular number for different functions and directs them to other agencies, who in turn direct them back to DCRB.

The Trustees completed that conversation and determined that any further action could be taken up in the Benefits Committee meeting and any action items would be brought back before the Board.

The Executive Director concluded his report and Trustees moved to the next item on the agenda.

LEGAL DEPARTMENT REPORT

Leslie King, Acting General Counsel, noted that there was no report this month.

Chair Bress moved to next item on the agenda.

INVESTMENT COMMITTEE REPORT

Committee Chair Adam Weers reported that the Investment Committee met earlier today. The Investment Committee recommends the following actions to the Board:

<u>Motion #3</u>: To approve the termination of **Bridgewater Pure Alpha** and to reallocate the target allocation to Absolute Return (2%) in equal parts to Real Estate (1%) and U.S. TIPS (1%).

The motion was moved by Chair Weers and properly seconded by Trustee Gregg. The motion was approved (9-0). (See Tally #3)

Tally #3	Date: March 17, 2022							
Motion #3: To approve the termination of Bridgewater Pure Alpha and to reallocate the target								
allocation to Absolute Return (2%) in equal parts to Real Estate (1%) and U.S. TIPS (1%).								
Members	Aye	Nay/	No	No	Absent			
Members	Aye	Oppose	Vote/	Vote/	Ausent			
			Abstain	Recuse				
Bress, Joseph M., Chair	√							
Blanchard, Lyle M.	\checkmark							
Clark, Joseph W.	$\sqrt{}$							
Collins, Mary A.	$\sqrt{}$							
Finelli, Christopher			V					
Grambo, Geoffrey P.	$\sqrt{}$							
Gregg, Danny C.	V							
Harris, Tracy S.	\checkmark							
Pemberton, Greggory J.								
Saunders, Nathan A.	V							
Weers, Adam	V							

<u>Motion #4</u>: To approve a re-commitment of up to \$75 million to **Technology Crossover Ventures Fund XII**, a global growth equity fund, subject to legal review and further due diligence.

The motion was moved by Chair Weers and properly seconded by Trustee Harris. The motion was approved (8-1). (See Tally #4)

Tally #4 Date: March 17, 2022						
Motion #4: To approve a re-cor	nmitment o	of up to \$75 m	illion to Techno	ology Crossove	r Ventures	
Fund XII, a global growth equit	y fund, sub	ject to legal re	eview and furthe	er due diligence		
Members	Aye	Nay/	No	No	Absent	
Members	Aye	Oppose	Vote/	Vote/	Ausent	
			Abstain	Recuse		
Bress, Joseph M., Chair	$\sqrt{}$					
Blanchard, Lyle M.	$\sqrt{}$					
Clark, Joseph W.	V					
Collins, Mary A.		V				
Finelli, Christopher			V			
Grambo, Geoffrey P.	V					
Gregg, Danny C.	1					
Harris, Tracy S.	1					
Pemberton, Greggory J.					V	
Saunders, Nathan A.	1					
Weers, Adam						

Motion #5: To approve a re-commitment of up to €70 million (~\$75 million) to Aermont Capital Real Estate Fund V, a European real estate fund, subject to legal review and further due diligence.

The motion was moved by Chair Weers and properly seconded by Trustee Grambo. The motion was approved (5-4). (See Tally #5)

Tally #5	ally #5				Date: March 17, 2022		
Motion #5: To approve a re-co	ommitment	of up to €70	million (~\$75 1	million) to Aeri	mont Capital		
Real Estate Fund V, a Europe	an real esta	te fund, subje	ect to legal revi	ew and further	due diligence.		
Members	A ***	Nay/	No	No	A.1.		
Wellbers	Aye	Oppose	Vote/	Vote/	Absent		
			Abstain	Recuse			
Bress, Joseph M., Chair	V						
Blanchard, Lyle M.	V						
Clark, Joseph W.		V					
Collins, Mary A.		√					
Finelli, Christopher			√				

Grambo, Geoffrey P.	$\sqrt{}$		
Gregg, Danny C.	V		
Harris, Tracy S.			
Pemberton, Greggory J.			$\sqrt{}$
Saunders, Nathan A.			
Weers, Adam	V		

Motion #6: To approve a change in the Board's Proxy Voting Policy for the US market to require boards to be made up of at least 30% diverse (defined as female or racial minority) directors.

The motion was moved by Chair Weers and properly seconded by Trustee Harris. The motion was approved (9-0). (See Tally #6)

Tally #6			Date: March 17, 2022						
Motion #6: To approve a change in the Board's Proxy Voting Policy for the US market to require									
boards to be made up of at least 30% diverse (defined as female or racial minority) directors.									
Members	Aye	Nay/	No	No	Absent				
Wiemoors	1130	Oppose	Vote/	Vote/	riosent				
			Abstain	Recuse					
Bress, Joseph M., Chair	$\sqrt{}$								
Blanchard, Lyle M.	1								
Clark, Joseph W.	V								
Collins, Mary A.	~								
Finelli, Christopher									
Grambo, Geoffrey P.	1								
Gregg, Danny C.	~								
Harris, Tracy S.	~								
Pemberton, Greggory J.	1				V				
Saunders, Nathan A.	V								
Weers, Adam	V								

Committee Chair Weers concluded the written report and Trustees moved to next item on the agenda.

OPERATIONS COMMITTEE REPORT

Committee Chair Nathan Saunders stated that the Operations Committee did not meet this month and there is no report.

The next Operations Committee meeting has not yet been scheduled.

Trustees moved to next item on the agenda.

AUDIT COMMITTEE REPORT

Committee Chair Harris stated that the Audit Committee met March 11, 2022, and the following

items were presented:

- Crowe LLP Contract: A request to modify the option year requirements of the Crowe LLP contract to facilitate the continuance of the financial and operations improvements and implement mitigation strategies to address the risk areas identified in the FY21 report was presented and approved by the Audit Committee.
- o **Budget vs. Actual Report:** As of February 28, 2022, no unusual activity was reported.

The next Audit Committee meeting will be held on April 8, 2022.

Committee Chair Harris made the following recommendation to the Board:

<u>Motion #7</u>: To authorize the Executive Director to modify the option year requirements with Crowe LLP for Required Accounting Services and Support for an amount not to exceed \$500,000.

The motion was moved by Committee Chair Harris and properly seconded by Trustee Clark. The motion was approved (9-0). (See Tally #7)

Tally #7	Date: March 17, 2022								
Motion #7: To authorize the Executive Director to modify the option year requirements with Crowe									
LLP for Required Accounting Services and Support for an amount not to exceed \$500,000.									
Members	Avro	Nay/	No	No	Absent				
Wellibers	Aye	Oppose	Vote/	Vote/	Ausent				
			Abstain	Recuse					
Bress, Joseph M., Chair	1								
Blanchard, Lyle M.	1								
Clark, Joseph W.	1								
Collins, Mary A.	V								
Finelli, Christopher			V						
Grambo, Geoffrey P.	1								
Gregg, Danny C.	1								
Harris, Tracy S.	1								
Pemberton, Greggory J.	1								
Saunders, Nathan A.	V								
Weers, Adam	$\sqrt{}$								

Trustee Collins asked when the Board authorized up to \$500,000 for Crowe's statement of work, it included 23 or 28 items that they were supposed to be completed, but that management changed it to 8. Does DCRB receive a credit adjustment for the work Crowe did not perform, or is this a new \$500,000 commitment?

Mr. Musara responded that this a new statement of work and Crowe completed everything they were supposed to under the original statement of work.

Trustee Collins replied that Mr. Musara had stated that the 23 were not done. Mr. Musara responded that the initial statement of work listed 23 accounts, however once the overall reconciliation was done, there were no variances found on those accounts, and the auditors stated there was no need to address the other accounts. Committee Chair Harris stated that they completed all the work under the original contract. Trustee Saunders asked if the work authorization could be corrected in the motion?

Trustee Clark asked if the Audit report and minutes would be amended. Mr. Musara responded he will amend the report to read "the budget vs actual report as of February 28, 2022, is within budget and there is x % of the budget remaining".

Committee Chair Harris concluded her report and Trustees moved to the next item on the agenda.

BENEFITS COMMITTEE REPORT

Committee Chair Collins stated that she already gave her report earlier in the meeting and referred the Trustees to the written report. She noted that the next Benefits Committee meeting will be scheduled in April 2022.

Trustees moved to next item on the agenda.

LEGISLATIVE COMMITTEE REPORT

Committee Chair Blanchard referred to the committee's written report and noted the following items:

B24-0071, "Pension Exclusion Restoration and Expansion Act of 2021"

This proposal would increase the District of Columbia pension income exclusion for District residents who receive a retirement annuity from the District or the Federal Government, including the military. The increase would be from \$3,000 to \$10,000 for annuitants aged 62 through 64, and a \$20,000 exclusion for annuitants aged 65 and older would be added.

Ceremonial Resolution 24-127, "Edward C. Smith Recognition Resolution of 2022"

This resolution recognizes, honors, and celebrates Edward C. Smith, a retired firefighter from the D.C. Fire and Emergency Medical Services Department and a former DCRB Trustee (69 DCR at 1291 (2/18/22)).

Trustee Collins thanked Trustee Blanchard and everyone for bringing the bill B24-0071 forward. She worked with the coalition to put the legislation together.

Committee Chair Blanchard concluded his report and Trustees moved to next item on the agenda.

Chair Bress made the following motion to close the meeting at 3:13 p.m.

Motion #8: TO ENTER CLOSED SESSION TO DISCUSS PERSONNEL MATTERS PURSUANT TO D.C. CODE § 1-909.05(E); SEE ALSO D.C. CODE § 2-575(B)(10)).

The motion was moved by Chair Bress and properly seconded by Trustee Clark. The motion was approved (9-0). (See Tally #8)

Tally #8	Date: March 17, 2022								
Motion #8: TO ENTER CLOSED SESSION TO DISCUSS PERSONNEL MATTERS PURSUANT									
TO D.C. CODE § 1-909.05(E); SEE ALSO D.C. CODE § 2-575(B)(10)).									
-	Avro	Nay/	No	No	Absent				
Members	Aye	Oppose	Vote/	Vote/	Absent				
			Abstain	Recuse					
Bress, Joseph M., Chair	$\sqrt{}$								
Blanchard, Lyle M.									
Clark, Joseph W.	$\sqrt{}$								
Collins, Mary A.	$\sqrt{}$								
Finelli, Christopher			V						
Grambo, Geoffrey P.	$\sqrt{}$								
Gregg, Danny C.	$\sqrt{}$								
Harris, Tracy S.	\checkmark								
Pemberton, Greggory J.									
Saunders, Nathan A.	1								
Weers, Adam	1								

Closed Session: From 3:13 p.m. to 4:56 p.m.

Motion #9: To return to open session at 4:56 p.m.

The motion was moved by Chair Bress and properly seconded by Trustee Clark. The motion was approved (9-0). (See Tally #9)

Tally #9:			Date: March	Date: March 17, 2022				
Motion #9: To return to open session at 4:56 p.m.								
Members	Aye	Nay/ Oppose	No Vote/ Abstain	No Vote/ Recuse	Absent			
Bress, Joseph M., Chair								
Blanchard, Lyle M.	1							
Clark, Joseph W.	V							
Collins, Mary A.	V							
Finelli, Christopher			V					
Grambo, Geoffrey P.	V							
Gregg, Danny C.	V							
Harris, Tracy S.	V							
Pemberton, Greggory J.					V			
Saunders, Nathan A.	V							
Weers, Adam	$\sqrt{}$							

There being no further business to come before the Board of Trustees, Chair Bress introduced a

motion to adjourn the meeting.

Motion #10: To adjourn the meeting at 4:57 p.m.

The motion was moved by Chair Bress and properly seconded by Trustee Clark. The motion was unanimously approved (9-0). (See Tally #10)

Tally #10:			Date: March 17, 2022						
Motion #10: To adjourn the meeting at 4:57 p.m.									
Members	Aye	Nay/ Oppose	No Vote/ Abstain	No Vote/ Recuse	Absent				
Bress, Joseph M., Chair	V								
Blanchard, Lyle M.	1								
Clark, Joseph W.	1								
Collins, Mary A.	$\sqrt{}$								
Finelli, Christopher			V						
Grambo, Geoffrey P.	$\sqrt{}$								
Gregg, Danny C.	V								
Harris, Tracy S.	$\sqrt{}$								
Pemberton, Greggory J.									
Saunders, Nathan A.	$\sqrt{}$								
Weers, Adam	1								



Telephone (202) 343-3200 Facsimile (202) 566-5000 E-mail: dcrb@dc.gov

Chair's Report April 21, 2022

TOPIC	UPDATE						
In Person Board Attendance	As the BA2 Covid strain has become more prevalent now, particularly in DC, our May meetings should continue virtually. Trustees who would like to be present in the Board Room for the meetings are invited to do so. Those who wish to be in person should notify Johniece Harris so the office may be prepared for that attendance.						
Updates on Investments	The economy continues to rollercoaster. We will continue to monitor how the economy and the war in Ukraine continue to affect our economy. JP is in the process of developing a new dashboard for the Board and staff to monitor our progress in several areas, including the performance of our investments.						
Financial Disclosure and Trustee Acknowledgement Statements	As a reminder, the internal return deadline for your personal Financial Disclosure Statement (FDS) is April 25, 2022, and that our financial disclosure statements will be due May 2, 2022. Also, please remember to sign and return your Trustee Acknowledgement Form, which is not part of the FDS and is retained internally by DCRB for Board governance purposes.						
REMINDER Waiver of Recourse Insurance Coverage	Your waiver of recourse insurance payment of \$50.00 for the Trustees, Executive Director, Chief Investment Officer, and Chief Financial Officer is due by May 2, 2022. The fee increase is due the additional fiduciary liability insurance coverage that was added to the primary coverage last June. The check, payable to RCM&D, should be mailed to the Finance Department/Rhonda O'Neal. If you have any questions, please don't hesitate to contact Rhonda O'Neal at Rhonda.Oneal@dc.gov.						
Local Hatch Act	As a reminder, as the political season is upon us, that as Trustees and staff we are restricted by the Hatch Act in involving ourselves in political campaigns. As private citizens without attribution to our public positions, we are permitted to contribute and support candidates. More information is provided in the attached Local Hatch Act summary. If any Trustee or staff has a question on this, please consult Counsel. Local_Hatch_Act May_or_May_Not's						

Chair Committee Appointments	Several Board members have indicated their preference for committee assignments. For those who have not, please let me know your selections. Otherwise, before the end of April I will appoint Trustees to committees where there are still openings.						
Other	For your information:						
	DCRB Annual Fiduciary Training: Has been rescheduled due to a scheduling conflict with Morgan Lewis for June 16, 2022, during the Open Board meeting.						
	Next Board Meeting: The next meeting will be held on May Thursday, May 19, 2022						
	 Boardroom Telephone Numbers: For virtual meetings: JP Balestrieri, Executive Director, DCRB at 202-343-3228 Johniece Harris, Board Liaison, DCRB at 202-343-3228 						
	Quorum: To assure maximum participation at meetings, DCRB's Office Management Staff will contact Trustees prior to each meeting.						
	As a reminder:						
	➤ Electronic Participation: WebEx information is sent to all Trustees prior to all Board and Committee meetings. If you do not receive this information prior to the scheduled meeting, please contact Johniece Harris by email at Johniece.harris@dc.gov						
	➤ <u>Member Complaints</u> : Trustees who receive questions or complaints from members on issues administered by DCRB should contact the Executive Director and the Department Chief, who is responsible for issue resolution.						
	Remote Participation Voice Vote: Since it is difficult to hear the votes of those participating remotely, I will specifically ask for a voice vote from Trustees attending a remote meeting.						
	➤ <u>Use of DCRB-Provided Laptops</u> DCRB issued laptops provide access to your official government email account and the Board portal, Diligent. The laptop must only be used for official government purposes. Please do not use it for personal reasons, such as pictures, media, and apps.						

DISTRICT OF COLUMBIA RETIREMENT BOARD Trustee Conference Listing As of April 21, 2022

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Sponsor	Name of Conference	Date	Location	Cost	Description
International Foundation of Employee Benefit Plan (IFEBP)	Investments Institute	April 27-28, 2022	Arizona Biltmore, A Waldorf Astoria Resort Phoenix, AZ	Early Bird Registration thru 3/16/2022 \$1,595.00 After \$1,895.00	The Investments Institute addresses opportunities in global market trends, identifies alternative investment options and unovers key questions that will help enhance your finds investments. Offering intermediate to advanced level education. The program is designed for experienced individuals involved in setting investment policy for both defined benefit and defined contribution retirement plans, including: Trustees, Administrators and staff, Corporate Officers and Executives, and France Personnel.
	Washington Legislative Update	May 23-24, 2022	Hilton Washington National Mall-The Wharf Washington, DC	Early Bird Registration thru 04/11/2022 \$1,325.00 After \$1,625.00	The Washington Legislative Update is a unique opportunity for plan sponsors to access a direct pipeline to what's happening on the Hill. Conference attendees will receive need-to-know information on legislative changes impacting plans and plan participants, and the tools to prepare for what's ahead. Topics/Agenda COVID-19, Mid Term Elections ESG Investing, Cybersecurity No Surprises Act, Legislative and Regulatory Age. ARPA and Special Financial Assistance Paid Leave Transparency Rule Mental Health Parity
	Certificate of Achievement in Public Plan Policy (CAPPP) -Pension Part I	June 6-7, 2022	Hilton Santa Monica Santa Monica, California	Early Bird Registration thru 04/25/2022 \$1,225.00 After \$1,525.00	A cost-effective way to get thorough, on-target information to assist you in policy-making decisions. An examination of the role of trustees and their relationship to other public benefit plan functions. Firsthand knowledge shared by leading consultants and practitioners working wit public sector employee benefits. Valuable resource materials for future reference and educational benchmark of excellence for the public sector. CAPPP is designed for the public sector benefit plan trustees and representative of public funds.
	Certificate of Achievement in Public Plan Policy (CAPPP) -Pension Part II	June 8-9, 2022	Hilton Santa Monica Santa Monica, California	Early Bird Registration thru 04/25/2022 \$1,225.00 After \$1,525.00	A cost-effective way to get thorough, on-target information to assist you in policy-making decisions. An examination of the role of trustees and their relationship to other public benefit plan functions. Firsthand knowledge shared by leading consultants and practitioners working wit public sector employee benefits. Valuable resource materials for future reference and educational benchmark of excellence for the public sector. CAPPP is designed for the public sector benefit plan trustees and representative of public funds.
National Conference on Public Employee Retirement Systems (NCPERS)	Trustee Educational Seminar (TEDS)	May 21-22, 2022	Omni Shoreham Hotel Washington, DC	Early Bird Registration thru 04/27/2022 \$485.00 After \$685.00	The Trustee Educational Seminar (TEDS) is intended for new and novice trustees who are seeking a better understanding of their role and responsibilities as a trustee of their pension fund. It also serves as a refresher for experienced trustees interested in staying up-to-date.
	NCPERS Accredited Fiduciary (NAF) Program Modules 1 & 2 Modules 3 &4	May 21-22, 2022	Omni Shoreham Hotel Washington, DC	Early Bird Registration thru 04/27/2022 \$855.00 After \$1,055.00	All four of the modules required for NAF designation are offered during NCPERS University, in two six-hour training sessions. The curriculum covers the key components and strategies necessary for governing a public pension fund: governance and the Board's role; investment, finance, and accounting; legal, risk management, and communication; and human capital.
	Annual Conference & Exhibition (ACE)	May 22-25, 2022	Omni Shoreham Hotel Washington, DC	Early Bird Registration thru 04/27/2022 \$900.00 After \$1,100.00	The NCPERS Annual Conference and Exhibition is, quite simply, the comprehensive educational program for the public pension community. Trustees, administrators, state and local officials, investment professionals, and financial and union officers attend each year, along with regulators, service providers, and researchers. There is no better event for learning, sharing ideas, and connecting with peers.

900 7th Street, NW, 2nd Floor Washington, DC 20001



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EXECUTIVE DIRECTOR'S REPORTApril 21, 2022

- 1. HR Update:
 - A. 10 Positions filled YTD 2022
 - **B.** Current Vacancies to fill (6)
 - C. Pending New Hires (3)
- 2. Investment Fee Validation RFP issued on April 5, 2022:
 - A. Purpose: Fee Transparency, Verification and Timely Reporting

Due to the lack of comprehensive and standardized fee and expense reporting requirements and guidance, there has been significant inconsistency in the fee and expense reporting from investment managers. Given the importance of fee transparency to the Board, and to ensure there is appropriate and enhanced reporting and tracking, there is a need to recalculate and report fees and expenses charged in prior periods and to closely monitor the same going forward. This will ensure that all fees and expenses have been charged pursuant to the terms and conditions in each of investment management or limited partnership agreements, and that such fees can be fully reported to internal and external stakeholders.

- B. The Key Scope Objectives of the RFP
- C. Expected Award Date of July/August 2022 and to be approved on or before September 2022 Board Meeting

DISTRICT OF COLUMBIA RETIREMENT BOARD Training & Travel Report

				Dates	
Name	Description	Sponsor/Vendor	Location	From	To
Trustees					
Tracy Harris Conference SEO 13th Annual Alternative Investments G		SEO 13th Annual Alternative Investments Conference (AICON)	New York, NY	04/06/22	04/06/22
Staff					
No Staff Travel					

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To: BOARD OF TRUSTEES

FROM: LEGAL DEPARTMENT

DATE: APRIL 21, 2022

SUBJECT: LEGAL DEPARTMENT REPORT

Annual Financial Disclosure

Trustees are reminded to submit their completed Financial Disclosure Statements and Trustee Acknowledgement forms to me by next Monday, April 25, 2022. The Financial Disclosure Statements are required to be filed with the Mayor and the Council of the District of Columbia by Monday, May 2, 2022.

Designated DCRB employees were recently informed of their obligation to file their Financial Disclosure Statements by Monday, May 16, 2022, with the District's Board of Ethics and Government Accountability (BEGA) or me, depending on their designation.



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To: BOARD OF TRUSTEES

FROM: ADAM WEERS

INVESTMENT COMMITTEE CHAIR

DATE: APRIL 14, 2022

SUBJECT: INVESTMENT COMMITTEE REPORT

The Investment Committee did not meet on Thursday, April 21, 2022, so there is no report. The next Investment Committee Meeting is scheduled for Thursday, May 19, 2022.



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To: BOARD OF TRUSTEES

FROM: NATHAN A. SAUNDERS, CHAIR

DATE: APRIL 21, 2022

SUBJECT: OPERATIONS COMMITTEE REPORT

The Operations Committee met on April 19th at 10:00 a.m., and reviewed highlights from the Executive Status Report (ESR), detailing:

- <u>Disaster Recovery and Business Continuity Plan</u> A COOP tabletop exercise was conducted on March 29th by HSEMA. An After-Action Report (AAR) was created, and results were published to the Trustee Only section of Diligent for review.
- <u>Financial Management System (FMS) Upgrade</u> The current data has been migrated to version 18.4 and is ready for the User Acceptance Test. The scheduled cutover to phase 1 is set for the weekend of May 20th.
- <u>Supervisory Contract Specialist</u> DCRB hired a *Supervisory Contract Specialist* on February 14th, 2022. This key hiring was the first step in reestablishing its own, internal Procurement function. Two weeks later (effective February 28, 2022), DCRB filled its *Contract Specialist* vacancy. These two hirings represent the reestablishment of an internal Procurement function within the agency, and address OIG's recommendation to fill key vacancies at DCRB.

The next Operations Committee Meeting will be determined at a later date.



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To: BOARD OF TRUSTEES

FROM: TRACY S. HARRIS, CHAIR

DATE: APRIL 21, 2022

SUBJECT: AUDIT COMMITTEE REPORT

The Audit Committee met on April 20, 2022 and the following items were presented:

- Insurance coverage and premium approval
 - o A request to approve the insurance policies for the FY2022-2023 premium year, which runs from April 1, 2022 to March 31, 2023 was presented and approved by the Audit Committee.
 - There were 2 new policies added in this premium year:
 - Litigation coverage in the form of an Asset Management Protector policy which provides Directors and Officers coverage as well as Employment Practices Liability coverage and,
 - Fiduciary Liability coverage for the DCRB Supplemental (401a) Retirement Plan
 - There is an action item related to this request for the Board to approve Motion attached.
- The budget vs actual report as of March 31, 2022
 - o DCRB's expenditures are within budget and 67% of the original budget is available.

The next Audit Committee meeting will be held on May 18, 2022.

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DISTRICT OF COLUMBIA RETIREMENT BOARD

MOTION:

To approve the recommended comprehensive insurance program for the 2022-2023 premuim year which runs from April 1, 2022 to March 31, 2023, and authorize the Executive Director to expend no more than \$395,000 for insurance premiums for the 2022-2023 premium year.



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To: Benefits Committee

FROM: MARY COLLINS, CHAIR

DATE: APRIL 21, 2022

SUBJECT: BENEFITS COMMITTEE REPORT

The Benefits Committee did not meet this month, but there will be a scheduled meeting in May 2022. Below are some updates on key retirement projects.

Operational Projects and Updates

Annuitant Self Service – On April 4, 2022, DCRB launched the Self Service program to the first group of annuitants: retired members of Fire and Emergency Medical Services. Communications included Treasury's Office of DC Pensions mailing out correspondence to members (approximately 2,000), an earnings statement message, notification to the retiree association, and a new page published on DCRB's website https://dcrb.dc.gov/page/dcrb-self-service. There are dedicated Member Services staff ready to assist members in the login and self-service navigation process through the dedicated self-service help line: 202-343-3222 or toll free at 1-855-509-2727. In May and June, the same communications and final roll-out for self-service will be offered to Police and Teachers, respectively.

Lobby Services Return – Members needing DCRB in-person lobby services can now do so by appointment only. Members can schedule an in-person visit or virtual meeting. Appointments will be made by contacting the Member Services Center at 202 343-3272 or by visiting the website at www.dcrb.dc.gov, and using the Lobby Services link (http://dcrb.dc.gov/page/dcrb-lobby-service-appointment-scheduler.

New Direct Deposit Form – Per best practices and to make things easier for the members, DCRB has eliminated the notary public requirement for changing direct deposit information. This option, along with the option to log into STAR self-service to change banking information will further enhance the member experience and cut down on unnecessary calls to DCRB regarding the complexity of changing personal information. This fillable and submittable form is now available https://dcrb.dc.gov/page/electronic-funds-transfer-authorization-form-online. A receipt will be provided to acknowledge acceptance of the change request.

New Forms Online - Beginning May 1, 2022, members will be able to fill out key forms and submit them via the DCRB website 24 hours a day. Forms include: Direct Deposit, Verification of Annuity, Report a Missing Payment, and Report a Death. Receipts will also be provided for these changes to acknowledge acceptance of the requests.

Non-Union Equalization (Fire and Police)

Both non-union Police Service members and non-union Fire Service members recently received a 2% salary increase, retroactive to October 11, 2020. As a result, approximately 31 Tier I retired members will be eligible for an equalization increase. In accordance with Plan rules, retired members are entitled

to these increases beginning the first of the month following the effective date of the increase. Therefore, the equalization effective date is November 1, 2020. DCRB is working with U.S. Treasury to program the changes and the expected adjustments to annuity payments are scheduled for June 1, 2022. Communications with impacted annuitants will be forthcoming.

Organization Outreach

District of Columbia Public Schools (DCPS) – With the departure of two key members of the DCPS retirement staff and the impact on DCRB processing, weekly meetings are continuing to be held with DCPS staff to facilitate accelerated retirement processing and resolve member service data issues. We have also sent DCPS leadership information on how to utilize DCRB temporary staffing contracts, which have job classifications they can use to assist with their workload. We will continue to support DCPS in the upcoming months as they restaff their department.

Organizational Support

We are continuing to fill the vacancies for the Benefits Department. The following four positions remain:

- Deputy Chief Benefits Officer
- Benefits Assistant
- Retirement Analyst
- Quality Analyst

No Written Report Provided

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DISTRICT OF COLUMBIA RETIREMENT BOARD

MOTION:

TO ENTER CLOSED SESSION TO DISCUSS PERSONNEL MATTERS PURSUANT TO D.C. CODE § 1-909.05(E); SEE ALSO D.C. CODE § 2-575(B) (10)).

PRESENTED TO THE BOARD ON APRIL 21, 2022.